KAISER WESTSIDE MEDICAL CENTER / SPECIALTY MEDICAL OFFICE BUILDING CULTURAL NORMS AND EXPECTATIONS

LETTER OF UNDERSTANDING BETWEEN KAISER PERMANENTE HEALTH PLAN OF THE NORTHWEST/KAISER FOUNDATION HOSPITALS AND THE COALITION OF KAISER PERMANENTE UNIONS JUNE 20, 2012

Kaiser Permanente Health Plan of the Northwest/Kaiser Foundation Hospitals (KP) and the Coalition of Kaiser Permanente Unions (Coalition) have worked in partnership to plan, open and operate the Kaiser Westside Medical Center (KWMC) and Specialty Medical Office Building (SMOB) in the year 2013. As part of this unprecedented effort in the Northwest, the parties developed the KWMC Cultural Norms and Expectations. All individuals that are offered and accept a position at KWMC and the SMOB will read and sign the KWMC Cultural Norms and Expectations, developed in Partnership, The Cultural Norms and Expectations will not be used or cited in Joint Discovery processes or Corrective Actions, but will be the standards to which individual employees will be trained and educated. The employee wil Agreement is indicated by the signatures below. Signed copies of this agreement and the the signed Cultural Norms and Expectations are to be provided to the representatives listed below. Signatures -Jose Muller Date Administrator, Regional Clinical Services Susan Hobbel Date Regional Practice Administrator Director, Employee & Labor Relations Kate Pingo Date National Coordinator.

Coalition of Kaiser Permanente Unions

Elex Tenney President OFNHP Local 5017	6/20/2012 Date
Linda Cushing AFT National Representative OFNMP Local 5017	Date
Eisa Dupell Staff Director	0/20/12 Date
Mey Niemi President	6.20.2012— Date
David Vale President ILWU Local 28	Date